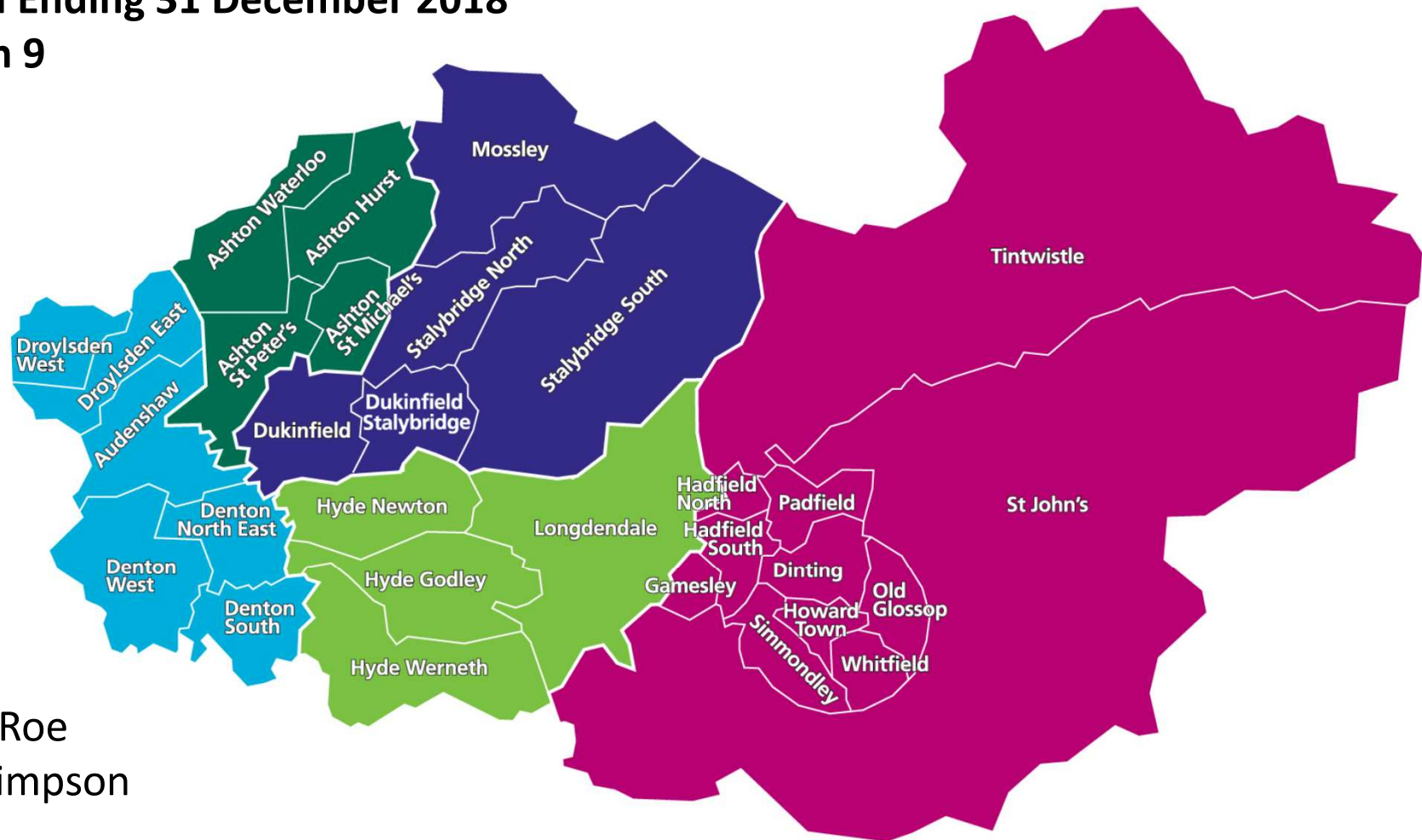


Tameside and Glossop Integrated Financial Position

financial monitoring statements

Period Ending 31 December 2018
Month 9



Kathy Roe
Sam Simpson

Integrated Financial Position Summary Report

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Tameside & Glossop Integrated Economy Wide Financial Position



£7.4m

Children's Services

Unprecedented levels of demand in Children's Social Care continue. **Placement costs are the main driver of the forecast £7.4m in excess of approved budget.**

Message from the DOFs

As we enter the final quarter of the year, the financial position of the economy continues to improve and a balanced outturn position at month 12 is within reach. Savings delivery has improved again, with the CCG budgets now forecast to balance at the year end (albeit 60% by non recurrent means), and alternative savings identified to offset non delivery of planned Council savings. The ICFT continues to forecast that the agreed control total will be met.

We are optimistic for delivery in 2018/19, although the risk of winter pressures on front line services will remain for the next few months. With the publication of the NHS long term plan and funding allocations for next year, we continue to focus on the identification and delivery of savings for future years, and refine financial plans for 2019/20.

£0.6m



Strategic Commission Forecast

Overall forecast outturn has improved by £0.6m due mainly to the delivery of further savings.

This report covers all spend at Tameside & Glossop Clinical Commissioning Group (CCG), Tameside Metropolitan Borough Council (TMBC) and Tameside & Glossop Integrated Care Foundation Trust (ICFT). It does not capture any Local Authority spend from Derbyshire County Council or High Peak Borough Council for the residents of Glossop.

Forecast Position £000's	Forecast Position			Variance	
	Budget	Forecast	Variance	Previous Month	Movement in Month
CCG Expenditure	396,370	396,370	0	(411)	411
TMBC Expenditure	186,513	186,962	(449)	(626)	177
Integrated Commissioning Fund	582,883	583,332	(449)	(1,037)	588
ICFT - post PSF Agreed Deficit	(19,148)	(19,148)	0	0	0
Economy Wide In Year Deficit	(19,148)	(19,597)	(449)	(1,037)	588

Tameside & Glossop Integrated Commissioning Fund

As at 31 December 2018 the Integrated Commissioning Fund is forecasting to spend £583.3m, against an approved budget of £582.9m, an **overspend of £0.4m**, which is an improvement of £0.6m since last month. Whilst we have seen another month of improvement to the integrated commissioning fund overall, there remain significant pressures within Children's Services that has seen another adverse movement of £0.1m due to the continued increase in placement costs. The improved position from month 8 is due to a combination of savings exceeding expectations and the release of corporate contingency budgets.

Forecast Position £000's	Expenditure Budget	Income Budget	Net Budget	Net Forecast	Net Variance	Previous Month	Movement in Month
Acute	202,819	0	202,819	203,685	(867)	(811)	(56)
Mental Health	32,601	0	32,601	33,258	(657)	(689)	32
Primary Care	83,003	0	83,003	82,500	504	427	76
Continuing Care	14,104	0	14,104	16,523	(2,419)	(2,658)	239
Community	30,006	0	30,006	30,191	(185)	(206)	21
Other CCG	28,628	0	28,628	25,003	3,624	3,936	(312)
CCG TEP Shortfall (QIPP)	0	0	0	0	0	(411)	411
CCG Running Costs	5,209	0	5,209	5,209	0	0	0
Adults	82,653	(42,172)	40,480	40,276	204	204	0
Children's Services	78,378	(29,048)	49,330	56,792	(7,462)	(7,300)	(162)
Individual Schools Budgets	116,329	(116,329)	0	0	0	0	0
Population Health	16,912	(680)	16,232	16,160	72	72	0
Operations and Neighbourhoods	76,306	(25,973)	50,333	51,265	(932)	(865)	(67)
Growth	42,645	(34,800)	7,846	10,256	(2,410)	(2,447)	37
Governance	88,619	(79,807)	8,812	7,711	1,101	1,102	(1)
Finance & IT	6,103	(1,550)	4,553	4,263	290	267	23
Quality and Safeguarding	367	(288)	79	94	(15)	(15)	(0)
Capital and Financing	10,998	(1,360)	9,638	8,058	1,580	1,580	0
Contingency	4,163	(6,823)	(2,660)	(7,712)	5,052	4,705	347
Corporate Costs	8,726	(6,857)	1,870	(201)	2,071	2,071	(0)
Integrated Commissioning Fund	928,569	(345,686)	582,883	583,332	(449)	(1,037)	588

Integrated Commissioning Fund – Movements since month 8

£0.411m CCG TEP

In Month 9 the CCG's QIPP savings have been fully identified. In month there have been continued savings in prescribing, additional savings have been identified on associate demand management schemes and the QPP achievement. Due to the success of the QIPP schemes the CCG is able to reduce the amount required from the risk share arrangement with the Council in 18/19.



£0.162m Children's Services – Social Care

The Council continues to experience extraordinary increases in demand for Children's Social Care Services, placing significant pressures on staff and resources. The number of Looked after Children has gradually increased from 612 at 31 March 2018 to 650 at 11 January 2019.

Despite the additional financial investment in the service in 2017/18 and 2018/19, the service is projecting to exceed the approved budget for Third Party Payments by £6.485m; due to the additional placement costs. It should be noted that the 2018/19 placements budget was based on the level of Looked After Children at December 2017 (585); the current level at January 2019 is 650; a resulting increase of 65 (11.1%). This should also be considered alongside the current average weekly cost of placements in the independent sector with residential at £4,004 and foster care £783.



£0.347m Contingency

The Corporate Contingency budget includes an annual provision for risks and unforeseen costs. Year-end projections for the use of contingency budgets are reviewed and updated each month. The revised forecast at month 9 has released further contingency budget which offsets forecast overspends in other areas..



Tameside & Glossop Integrated Commissioning Fund

Forecast Position £000's	YTD Position			Forecast Position			Variance	
	Budget	Actual	Variance	Budget	Forecast	Variance	Previous Month	Movement in Month
Acute	151,296	152,476	(1,180)	202,819	203,685	(867)	(811)	(56)
Mental Health	24,559	24,993	(433)	32,601	33,258	(657)	(689)	32
Primary Care	61,918	61,599	318	83,003	82,500	504	427	76
Continuing Care	10,478	11,768	(1,290)	14,104	16,523	(2,419)	(2,658)	239
Community	22,521	22,576	(55)	30,006	30,191	(185)	(206)	21
Other CCG	23,591	20,951	2,640	28,628	25,003	3,624	3,936	(312)
CCG TEP Shortfall (QIPP)	0	0	0	0	0	0	(411)	411
CCG Running Costs	2,902	2,901	1	5,209	5,209	0	0	0
Adults	34,987	35,195	(208)	40,480	40,276	204	204	0
Children's Services	28,886	36,624	(7,737)	49,330	56,792	(7,462)	(7,300)	(162)
Population Health	12,321	12,850	(529)	16,232	16,160	72	72	0
Operations and Neighbourhoods	42,555	43,809	(1,253)	50,333	51,265	(932)	(865)	(67)
Growth	8,231	10,612	(2,382)	7,846	10,256	(2,410)	(2,447)	37
Governance	4,875	3,902	973	8,812	7,711	1,101	1,102	(1)
Finance & IT	3,036	3,513	(478)	4,553	4,263	290	267	23
Quality and Safeguarding	53	(66)	119	79	94	(15)	(15)	(0)
Capital and Financing	0	1	(1)	9,638	8,058	1,580	1,580	0
Contingency	(1,773)	(871)	(902)	(2,660)	(7,712)	5,052	4,705	347
Corporate Costs	(754)	(2,202)	1,449	1,870	(201)	2,071	2,071	(0)
Integrated Commissioning Fund	429,682	440,631	(10,949)	582,883	583,332	(449)	(1,037)	588
CCG Expenditure	297,265	297,265	(0)	396,370	396,370	0	(411)	411
TMBC Expenditure	132,417	143,366	(10,949)	186,513	186,962	(449)	(626)	177
Integrated Commissioning Fund	429,682	440,631	(10,949)	582,883	583,332	(449)	(1,037)	588
ICFT - post PSF Agreed Deficit	(16,066)	(16,019)	47	(19,148)	(19,148)	0	0	0
Economy Wide In Year Deficit	(16,066)	(26,968)	(4,417)	(19,148)	(19,597)	(449)	(1,037)	588

Tameside Integrated Care Foundation Trust Financial Position

SUMMARY

- **Revenue** - For the financial period to the **31st December 2018**, the Trust has reported a net deficit of c.£18.8m, pre Provider Sustainability Funding (PSF), which is **c.£47k better than plan**. The in month position for December reported a £1.7m deficit, **£15k below plan**.
- **Trust Efficiency programme (TEP)** - The Trust delivered **c.£1.1m** of savings in month, this is an underachievement against target by **c.£272k** in month, cumulatively the Trust is reporting an overachievement against plan of **c£664k**.
- **Agency cap** - To date the Trust has spent **c.£5.4m** on Agency, against a plan of **£6.8m**; based on this run rate, spend should be within the agency cap of £9.5m

Financial Performance Metric	Month 9			YTD			Outturn Plan £000s
	Plan £000	Actual £000	Variance £000	Plan £000	Actual £000	Variance £000	
Normalised Surplus / (Deficit) Before PSF	(1,733)	(1,748)	(15)	(18,809)	(18,762)	47	(23,370)
Provider Sustainability Fund (PSF)	422	422	0	2,743	2,743	0	4,222
Surplus / (Deficit) post PSF	(1,311)	(1,326)	(15)	(16,066)	(16,019)	47	(19,148)
Capital Expenditure	901	572	(329)	3,962	2,205	(1,487)	5,027
Trust Efficiency Savings	1,346	1,074	(272)	8,645	9,309	664	13,000
Use of Resources Metric	3	3		3	3		3



KEY RISKS

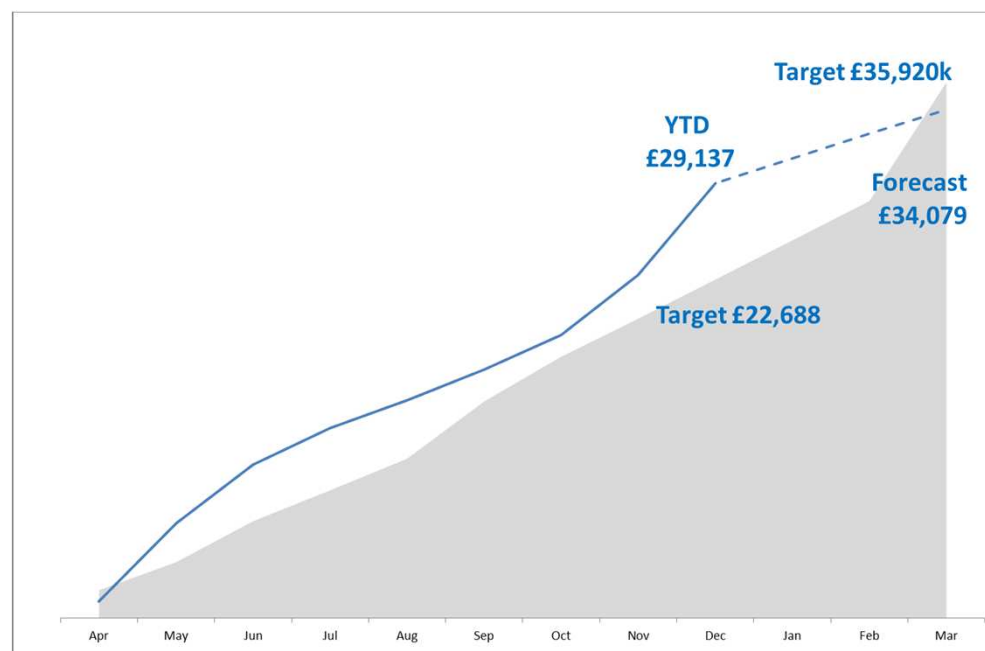
- **Control Total** – The Trust now has an agreed control for 2018/19 of **c£19.1m**, this assumes the Trust will be in receipt of the full PSF. NHSI monitor financial delivery from a revenue perspective against post PSF targets, for the Trust this plan is £23.4m
- **Provider Sustainability Fund** - The Trust must achieve its financial plan at the end of each quarter to achieve 70% of the PSF, the remainder is predicated on achievement of the A&E target. If the Trust fail to deliver the financial and/or performance targets it will need to borrow additional cash at 1.5%. The Trust has achieved its Q3 Finance and performance target.
- **TEP** – The Trust is currently forecasting an underachievement against its in year TEP delivery of **c£633k** and recurrently of **c£1.8m**. **Failure of delivering the TEP target will challenge the Trust's ability to deliver its control total**. Work is on-going with Theme groups to develop high risk schemes and generate hopper ideas to improve this forecast position.

TEP – Targeted/Trust Efficiency Plan

Organisation	High Risk	Medium Risk	Low Risk	Savings Posted	Total	Target	Post Bias Expected Saving	Post Bias Variance
CCG	0	0	1,043	18,757	19,800	19,800	19,800	0
TMBC	652	0	774	1,072	2,116	3,119	1,911	(1,208)
Strategic Commissioner	652	0	1,817	19,829	21,916	22,919	21,711	(1,208)
ICFT	552	88	2,970	9,309	12,920	13,001	12,367	(634)
Economy Total	1,204	88	4,788	29,137	34,836	35,920	34,079	(1,842)

Progress Against Target

- The opening economy wide savings target for 2018/19 is £35,920k:
 - Commissioner £22,919k (£19,800k CCG & £3,119k TMBC)
 - Provider £13,001k
- Against this target, £29,137k of savings have been realised in the nine months, £6,446k above plan
- Expected savings by the end of the year are £34,07k, a shortfall of £1,842k against target. This is an improvement of £458k on the position reported last month.
- The CCG have identified all of their QIPP savings at month 9 (albeit only 40% recurrently) and have posted £4,953k of savings this month. Although positive, 60% achievement via non-recurrent measures means significant financial challenges still exist going forwards.
- Schemes at TMBC have been offset by underspends in other areas.
- There is still £634k to be identified at the ICFT, and Theme Leads are working on schemes to close this gap



TEP – Targeted/Trust Efficiency Plan

£0.633m CCG

In Month 9 the CCG's QIPP savings have been fully identified. In month there have been continued savings in prescribing, additional savings have been identified on associate demand management schemes and the QPP achievement. Due to the success of the QIPP schemes the CCG is able to reduce the amount required from the risk share arrangement with the Council in 18/19.

£1.208m TMBC

As reported in previous months, the Council has faced difficulties delivering the planned savings during 2018/19 and is currently forecasting total savings well below the opening target. These challenges have been offset by other unplanned savings, underspends and additional income in other areas.

Org	Theme	High Risk	Medium Risk	Low Risk	Savings Posted	Total	Target	Post Bias Expected Saving	Post Bias Variance
CCG	Emerging Pipeline Schemes	0	0	0	0	0	3,239	0	(3,239)
	GP Prescribing	0	0	723	2,277	3,000	2,000	3,000	1,000
	Individualised Commissioning	0	0	0	0	0	0	0	0
	Other Established Schemes	0	0	159	3,632	3,791	4,283	3,791	(492)
	Tameside ICFT	0	0	0	2,480	2,480	2,480	2,480	0
	Technical Financial Adjustments	0	0	0	9,836	9,836	6,472	9,836	3,364
CCG Total		0	0	882	18,225	19,107	18,474	19,107	633
TMBC	Adults	206	0	0	513	697	697	534	(163)
	Growth	25	0	340	25	365	898	368	(531)
	Finance & IT	0	0	0	177	172	172	177	5
	Governance	112	0	179	0	154	154	190	36
	Childrens (Learning)	0	0	0	0	90	90	0	(90)
	Operations & Neighbourhoods	0	0	30	0	110	580	30	(550)
	Pop. Health	309	0	225	357	528	528	613	85
TMBC Total		652	0	774	1,072	2,116	3,119	1,911	(1,208)
Strategic Commissioner Total		652	0	1,656	19,297	21,223	21,593	21,018	(575)

TEP – Targeted/Trust Efficiency Plan

£0.634m ICFT

The Trust is currently forecasting an underachievement against its in year TEP delivery of **c£0.6m** and recurrently of **c£1.8m**. **Failure of delivering the TEP target will challenge the Trust's ability to deliver its control total**. Work is on-going with Theme groups to develop high risk schemes and generate hopper ideas to improve this forecast position.

Org	Theme	High Risk	Medium Risk	Low Risk	Savings Posted	Total	Target	Post Bias Expected Saving	Post Bias Variance
ICFT	Community	4	0	66	242	312	363	308	(55)
	Corporate	12	0	155	918	1,084	805	1,073	268
	Demand Management	240	0	228	885	1,353	1,474	1,113	(361)
	Estates	27	6	85	259	377	569	350	(220)
	Finance Improvement Team	80	0	277	1,270	1,626	1,067	1,546	480
	Medical Staffing	0	23	55	189	267	1,103	267	(836)
	Nursing	76	0	209	899	1,184	1,243	1,108	(136)
	Paperlite	20	0	19	78	118	250	97	(153)
	Pharmacy	32	60	328	271	692	450	660	210
	Procurement	61	0	286	116	463	752	402	(350)
	Transformation Schemes	0	0	919	2,517	3,436	3,000	3,436	436
	Technical Target	0	0	44	444	488	375	488	113
	Vacancy Factor	0	0	300	1,220	1,520	1,550	1,520	(30)
ICFT Total		552	88	2,970	9,309	12,920	13,001	12,367	(634)